



PROJECT MANAGEMENT FOR LARGER PROJECTS

AT A GLANCE

Through combination of theory based on the PMI® PMBOK® Guide and by working on an in-depth case exercise, you will acquire Project Management's Best Practices.

COURSE OVERVIEW

The theory covers the PMBOK® Guide standard, enriched by our professional experience. Each module has two parts: one covers Best Practices, the other shows how to translate them into daily practice, using the Threon Generic Project Life Cycle® and associated processes.

Next, the necessary skills are developed through a case study performed in small teams. In this setting, the practical project management skills (e.g. presenting a business case, developing a WBS, a full schedule, working with the base line and earned value) and soft skills (e.g. leadership, teamwork and problem solving) come to life, enabling you to return to work with theory and practice, ready to start the next day.

COURSE OBJECTIVES

- Acquire the knowledge of project management Best Practices, their processes, tools and techniques
- Master the necessary project management skills to deploy, lead, monitor and control a project within the organization
- Apply the right attitude as an example to support the project management culture in the organization
- Understand the role of the Project Manager, the team and the stakeholders at all stages
- Initiate, lead and report status on projects in the framework of the company's strategy

WHO SHOULD ATTEND?

Project Managers, potential Project Managers or experienced high-potential team members in the organization with project management experience. For all departments in the organization: HR, Marketing, Sales, Logistics, IS, ICT, R&D, engineering, Maintenance, Services, Finance, ...

METHODS OF DELIVERY

- Interactive Lecture
- Workshop
- Exercise

- Discussion
- Case Study
- Simulation

COURSE OUTLINE

Day 1

- Project Management Culture and Best Practices
- Project Management Culture: Today's Environment
- PMBOK® & Best Practices
- Stakeholder Segmentation and Analysis
- The Project Manager and the Supportive Environment

Day 2

- Project Integration Management & Project Management Plan
- Processes to Direct, Manage, Monitor, Control and Close projects
- Launching a Project
- Methods to Measure the Project Benefits
- The Project Manager as a Service Provider

Day 3

- Developing and Managing the Scope Statement, the WBS and Related Structures
- Detailed Scope and Requirements Management

Day 4

- Planning the Project: Top-Down Planning
- Scheduling Techniques: Network Development, Critical Path, PERT
- Estimating Resources, Duration, Costs Budgeting and Controlling
- Risk Management on Schedules

Day 5

- Baselines
- Progress Measurement Techniques
- Risk Management
- Leadership and Team Management

Day 6

- Managing Changes in Projects
- Quality Management in Projects
- Implementation and Transition
- Administrative Wrap-Up and Contractual Close-Out